



City of Kent
Wednesday, April 5, 2023
City Council Committee Meetings
320 S. Depeyster Street, Kent, OH 44240

AGENDA

6:55 P.M. BOARD OF CONTROL

7:00 P.M. Council Committee Meetings

1. **Committee of the Whole** Chair Fiala/ Vice-Chair Amrhein
 - 1.1. Climate Action Plan (Bridget Susel)
 - 1.2. Administration Strategic Work Focus Areas for 2023-2027 (Dave Ruller)
 - 1.3. New City Hall Construction Update (Melanie Baker)
2. **Community Development Committee** Chair Kuhar/Vice-Chair Rosenberg
 - 2.1. Tax Increment Review Council Recommendation for Davey Tree EZA (Bridget Susel)
3. **Health and Public Safety Committee** Chair Amrhein/ Vice-Chair Sidoti
 - 3.1. Citywide Trash Services Bid (Melanie Baker)
4. **Finance Committee** Chair DeLeone/Vice-Chair Wallach
 - 4.1. Budget Appropriation (Rhonda Hall)
 - 4.2. E Main Street Improvements - Transportation Improvement District Grant Request (Jim Bowling)
 - 4.3. COPS Grant (Chief Shearer)

Adjourn

Any person who requires an auxiliary aid or service for effective communication or a modification of policies and procedures to participate in any City or City Council public meeting or event should contact the Clerk of Council at 330-676-7555 or councilclerk@kent-ohio.org. Any request for auxiliary aid or other accommodation should be made as soon as possible, but no later than forty-eight hours prior to the event.

TENTATIVE APRIL 2023 CALENDAR

Visit and subscribe to the online calendar at www.kentohio.org/calendar.aspx

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
						1
2	3 5:00 pm Shade Tree Commission Mtg.	4	5 7:00 pm Council Committee Mtgs	6	7	8
9	10 5:30 pm Board of Health Meeting	11	12	13 4:00 pm Standing Rock Cemetery Board	14	15
16	17 5 pm Civil Service Commission Mtg. 7 pm Board of Zoning Appeals	18 7pm Planning Commission	19 7:30 pm Reg. Council Mtg	20 5:30 pm Parks and Rec. Board	21	22
23/30	24	25	26	27	28	29

KENT CITY COUNCIL'S PENDING LIST

Administration	Month/Yr.	Motion Made by
Sustainability Comm.: Climate Change	7/14; 2/16; 8/21	Wallach; Shaffer Bish
Senior Advisory Committee	10/17	Ferrara; Sidoti
Unattended vehicles/idling cars	10/19	Wallach
Design Guidelines Reorganization	6/21	Sidoti
Discussion with Franklin Twp. /sidewalk snow upkeep	1/22	Shaffer Bish

Council Committee	Month/Yr.	Motion Made by
Parameters for low-frequency noises-- Health and Public Safety	1/21; 3/23	Wallach
Proactively addressing race & diversity in Kent-- Committee of Whole	9/20	Wallach
City Flag Redesign- Committee of the Whole	8/21	Rosenberg
Changes in Firework Laws- Health & Public Safety	7/22	Shaffer Bish

Updated & Posted March 29, 2023 Amy Wilkens | Clerk of Council | Kent City Council

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CITY OF KENT, OHIO

DEPARTMENT OF COMMUNITY DEVELOPMENT

DATE: March 27, 2023

TO: Dave Ruller, City Manager

FROM: Bridget Susel, Community Development Director

RE: Climate Action Plan

KERAMIDA, the consulting firm selected to develop the City's Climate Action Plan (CAP), did a presentation at the March 1, 2023 Council Committee meeting to explain the overarching purpose for the CAP and to identify the five target strategy areas that are the basis for the development of the CAP.

No legislative action was taken on the City's draft Climate Action Plan at the March 1st meeting in order to allow adequate time for Council members and the public to review the draft Climate Action Plan. No substantive changes were made to the strategies or proposed initiatives listed in the first draft of the CAP, but it should be noted that a few minor adjustments were made in order to correct minor typographical/grammatical errors and to clarify wording in a few sections where the language used seemed to generate some confusion.

The attached March 22, 2023 draft of the Climate Action Plan (CAP) has been forwarded to the Sustainability Commission and Action Plan Ad Hoc Committee members and is currently posted to the City's website for review.

I am respectfully requesting time at the April 5, 2023 Council Committee meeting to discuss the final draft of the Climate Action Plan in greater detail and to request Council's authorization, with emergency, to accept the attached as the City's Climate Action Plan to be utilized as the planning document to guide future emission reduction strategies and initiatives in the Kent community.

If you need any additional information to add this item to the agenda, please let me know.

Thank you.

Attachment

Cc: Hope Jones, Law Director
Amy Wilkens, Clerk of Council
Julie Morris, Sustainability Coordinator
Patti Long, Assistant to the City Manager

City of Kent Ohio Climate Action Plan

March 22, 2023

Acknowledgments

This plan would not be possible without the numerous individuals and organizations that contributed to the creation of this Climate Action Plan and advocated for climate action for many years leading to the release of this plan.

Sustainability Ad Hoc Committee

Current: Leah Graham, Judy Nelson, Lorraine McCarty, Bill Wilen, Melanie Knowles, and Andy Scholl

Former: Andrews Boateng, Rick Hawksley, Julie Morris, Lis Regula, Renee Ruchotzke, Ann Ward, and Harrison Wicks

City of Kent Administration

Kent City Council

- Ward 1: Garret Ferrara
- Ward 2: Jack Amrhein
- Ward 3: Robin Turner
- Ward 4: John Kuhar
- Ward 5: Heidi Shaffer Bish
- Ward 6: Tracy Wallach
- Council-at-Large: Michael DeLeone
- Council-at-Large: Gwen Rosenberg
- Council-at-Large: Roger Sidoti

City of Kent Sustainability Commission

Contributors

Dawn Collins, Portage County Solid Waste Management District Director / Leah Graham, Outreach/Recycling Coordinator, Kent State University / Melanie Knowles, Sustainability Manager, Kent State University / Doug Pearson, Ph.D., Associate Vice President for Facilities Planning and Operations, Kent State University / George Joseph, Superintendent, Kent City School District / Joyce Mihalik, former Chief Operating Officer, NOPEC / Michelle Hartman, Interim Executive Director, Kent Area Chamber of Commerce / Claudia Amrhein, General Manager/ CEO, PARTA. / Kent Environmental Council

Consultant



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Acronyms

AFOLU	Agriculture, Forestry, and Other Land Use
CAP	Climate Action Plan
CAC	Community Action Council of Portage County
ESPC	Energy Savings Performance Contract
GHG	Greenhouse Gas
GPC	Global Protocol for Community-Scale GHG Inventories
ICLEI	International Council for Local Environmental Initiatives <i>now</i> ICLEI - Local Governments for Sustainability
IECC	International Energy Conservation Code
IPPU	Industrial Process and Product Use
IRA	Inflation Reduction Act
MEMP	Municipal Energy Management Plan
NOPEC	The Northeast Ohio Public Energy Council
PCA	Paris Climate Agreement
RFP	Request for Proposal
SME	Subject Matter Expert

The Kent community has a long history of environmental and social activism. Time and time again, local and regional community members, groups, and institutions have stepped forward to give of their time, talent, and energy in truly amazing and immeasurable ways.

Their stories and achievements, though too long to list specifically in this introduction, are worthy of our acknowledgment and gratitude, as the Climate Action Plan presented today stands on the foundation of this deep, local history, actions past and present, and hopes for a resilient future that so many have worked tirelessly to build.

Into this very fertile soil, we are now introducing Kent's Climate Action Plan, a guide containing initiatives focused on reducing our Greenhouse Gas Emissions. By adopting this plan, Kent City Council is taking bold action to address the environmental crisis of our time so that we may remain resilient in the face of the unique challenges a changing climate poses to our beautiful landscapes and our vital economic and social systems.

Implementing the Climate Action Plan initiatives will provide economic and financial benefits to our City, and a healthier environment, with improved quality of life for those living, working and playing in Kent. I have great faith that the Kent community will once again step forward to meet the challenge.

- Judy Nelson -

Establishing a Climate Strategy

Kent, Ohio, known as the Tree City, has a rich history of progressive environmental action, from the restoration of the Cuyahoga River to the development of energy-efficient municipal buildings. Over the years, the community has addressed climate action and sustainability in multiple meaningful ways. This report presents the first formal Climate Action Plan, which aims to lead Kent in its commitment to align with the Paris Climate Agreement.

In 2017 the Kent City Council passed a resolution to support the Paris Climate Agreement (PCA). The complete resolution can be found in Appendix A. The PCA is the first ever legally binding international treaty on climate change. It is binding to the 195 parties (194 countries and the European Union) that signed it. The PCA aims to combat global warming by keeping the mean global temperature below 2° C above pre-industrial levels and preferably limiting the increase to 1.5° C.

For the PCA to achieve this goal, climate neutrality must be achieved worldwide by 2050, which requires GHG emissions to be reduced as soon as possible. Many cities in the USA and worldwide have pledged to comply with PCA requirements, recognizing that addressing climate change is paramount to their successful social and economic life and resiliency.

This Climate Action Plan (CAP) lays the foundation for Kent to fulfill its commitment to the PCA. The plan focuses on the following five strategic areas for reducing the city's GHG footprint:

- Stationery Energy
- Transportation
- Waste
- Agriculture, Forestry, and Other Land Uses
- Education and Outreach.

The collective purpose of the strategies is to build a foundation in Kent for continuous improvement in climate action.

Approach

Benchmarking & GHG Gap Analysis

KERAMIDA assessed five peer communities that have published Climate Action Plans. Peers were evaluated to establish best practices and provide a baseline for the climate action planning process. KERAMIDA also performed a gap analysis of the 2016 GHG inventory, compared to the Global Protocol for Community-Scale GHG Inventories

Community Engagement

The City of Kent and KERAMIDA hosted thirteen Subject Matter Experts (SME) interviews, one city council presentation, and one community engagement event to begin developing greenhouse gas (GHG) reduction strategies that resonate with and support the Kent community.

Feasibility Interviews

The proposed strategies were reviewed with SMEs to determine feasibility and troubleshoot potential roadblocks. The strategies will remain dynamic and additional feedback is encouraged.

Climate Scenario Summary

Five potential future climate change scenarios applicable to the Midwest region of the country were reviewed and summarized to inform strategy development. Increased temperatures, changes to precipitation patterns, and increased extreme weather events were identified as the three most significant future climate risks.

Strategy Road-Mapping

Over one hundred potential GHG mitigating strategies were considered for the Kent CAP. KERAMIDA worked with the City of Kent and used information from the benchmarking assessment, climate scenario summary, SME interviews, and community engagement sessions to distill the number of potential recommendations to fifteen final strategies for the CAP for the City of Kent, OH. The strategies presented in this CAP establish a foundation for aggressive and pragmatic climate action.

Details on the different steps of the approach are included in Appendix B

Greenhouse Gas Inventory

The City of Kent completed a community-wide GHG inventory using the ICLEI Clearpath Pro program based on data requested in 2016. The results of the inventory are summarized in figure 1 below. KERAMIDA completed a GHG inventory gap analysis comparing the 2016 City inventory with the Global Protocol for Community-Scale GHG Inventories. The analysis identified data gaps in the following categories: manufacturing, energy industries, non-specified sources, fugitive emissions, waterborne navigation, aviation, and incineration. Figure 2, on page 8, illustrates the gap analysis results.

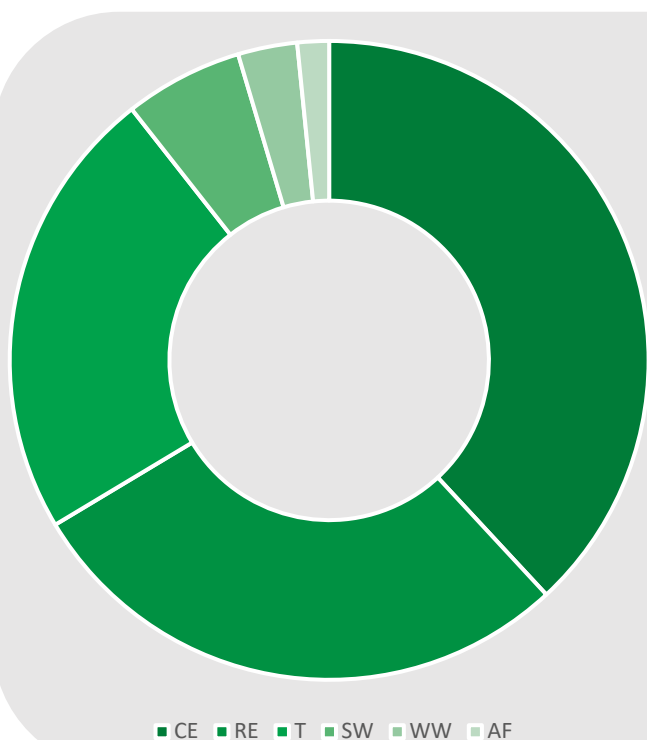


Figure 1 - 2016 Kent Community GHG Inventory Results

Commercial Energy	Residential Energy	Transportation
38.1%	28.3%	23%
Solid Waste	Water & Wastewater	AFOLU*
6%	3%	1.6%

The percentage of overall emissions, sectors aligned with ICLEI Clearpath Pro program

**Agriculture, Forestry, and Other Land Use*

Greenhouse gases are a family of gases that warm the Earth's atmosphere by trapping heat. The most common GHGs are carbon dioxide, methane, and nitrous oxide. Anthropogenic GHGs, or GHGs originating from human activity, are the primary driver of climate change. For this reason, reducing anthropogenic GHG emissions is crucial to mitigating further climate change.

A GHG Inventory is a list of GHG emission sources and the resulting emissions. GHG emissions are organized into three scopes.

Scope 1: Direct emissions from sources owned or controlled by the City.

Scope 2: Indirect emissions associated with purchasing utilities.

Scope 3: Indirect GHG emissions emitted from assets not owned or controlled by the City.

Greenhouse Gas Inventory Update

The City will update the community GHG inventory in accordance with the BASIC level of the Global Protocol for Community-Scale GHG Inventories (GPC). More information on the GPC can be found in Appendix C. The GHG inventory update will be for data from 2022, creating a baseline for strategy benchmarking. Figure 2 below illustrates the results from the GHG gap analysis performed by KERAMIDA. Green highlighted cells represent data required for BASIC level accounting. Cells with white X's represent partial data collected for the 2016 Kent GHG inventory. Green cells without a white X represent a data gap; new GHG data must be collected for these sources. Data from the 2016 inventory will be reviewed for accuracy to determine if they can be used in the updated inventory.

Figure 2 - GHG Gap Analysis Results

GHG Emission Source	Scope 1	Scope 2	Scope 3
Stationary Energy			
Residential Buildings	x	x	
Commercial and Institutional Buildings and Facilities	x	x	
Manufacturing industries and construction			
Energy industries			
Agriculture, forestry, and fishing activities	x		
Non-specified sources			
Fugitive emissions from mining, processing, storage, and transportation of coal			
Fugitive emissions from oil and natural gas systems			
Transportation			
On-road transportation	x		
Railways	x		
Waterborne navigation			
Aviation			
Off-road transportation	x		
Waste			
Solid waste disposal	x		
Biological treatment of waste	x		
Incineration and open burning			
Wastewater treatment and discharge	x		
Industrial Process and Product Use (IPPU)			
Industrial processes			
Product Use			
Agriculture, Forestry, and Other Land Use (AFOLU)			
Livestock			
Land			
Aggregate sources and non-Co2 emission sources on land			

Green cells indicate emission sources that must be reported to align with BASIC-level reporting for the Global Protocol for Community-Scale GHG Inventories. Cells with a white X indicate that at least partial data was collected for the associated emission source in the 2016 Kent GHG Inventory.

Stationary Energy

A two-story green house with white trim and a dark roof. Solar panels are installed on the roof. The house has a front porch with white railings and a wooden garage door on the right. The address number 1069 is visible above the garage door. The house is set against a blue sky with white clouds.

Stationary Energy Strategies include strategies to reduce GHG emissions from fuel combusted within the city boundary, GHG emissions from grid-supplied energy consumption within the city boundary, and GHG emissions associated with transportation and distribution losses from grid-supplied energy consumption.

Municipal Energy Management Plan

Energy consumption (commercial and residential) represents Kent's largest source of emissions. Reducing energy consumption through efficiency measures is a pragmatic strategy to reduce community GHG emissions and save residents money. To help community members improve energy efficiency, Kent will pursue internal or external financing to create a Municipal Energy Management Plan (MEMP). The MEMP will build upon the strategies outlined in this CAP and should be considered a continuation of the CAP.

A MEMP will guide the City of Kent toward improving the community's economic vitality, health, and wellness while reducing community GHG emissions. The MEMP will need to be written by proven experts and should identify initiatives to reduce environmental impact and save taxpayer dollars. The MEMP should consider at least the following strategies and expand on the strategies outlined in this CAP.

- Large-scale energy savings performance contracts
- LED transitions for municipal lighting
- Energy efficiency revolving fund
- Energy efficiency procurement policies
- Local grid resiliency

Energy savings performance contracts are budget-neutral funding mechanisms that allow building owners to reduce energy and water use while increasing operational efficiency.

LED transitions for municipal lighting are a rapid return on an investment strategy already begun in Kent. LEDs use 1/3 of the electricity as typical municipal lights and last nearly 20 years.

Energy efficiency revolving funds are financial tools that increase the availability of debt financing for energy efficiency and renewable energy projects while minimizing borrowing costs.

Energy efficiency procurement policies encourage purchasing selected products to meet energy efficiency criteria. Energy-efficient products will reduce GHG emissions and save money.

Local grid resiliency will become increasingly vital as climatic impacts continue to disrupt power distribution networks. Resilient and stable grids are efficient, connected, smart, and flexible.



Subsidized Energy Audits

Energy audits help building owners identify energy-saving opportunities and therefore reduce greenhouse gas emissions from electricity and natural gas consumption. A combination of the following options offers Kent the best opportunity to provide no-cost or subsidized energy audits to more individuals and businesses in Kent.

Sliding Scale Energy Audits

Subsidize energy audits, on a sliding scale based on income, with funds from the NOPEC Energized Community Grant program. The average single-family home size in Kent is 1,558 square feet at an average of \$2.50 per square foot of energy costs. Using future aggregation of NOPEC grants, the City could assess funding opportunities for a subsidized sliding-scale energy audit for residential single-family homes. Energy audits will provide the foundation for building owners to identify the necessary retrofits and weatherization opportunities to address in the near future.

Energy Audit at Point of Sale

Develop a policy for legislative consideration that real property sellers will obtain a certified energy audit and provide this information to potential buyers before the sale. Legislation like this exists across the nation and is implemented in various ways. In other communities, some examples require homes that are ten years or older to disclose comprehensive home energy efficiency details to buyers, or home energy data is collected and used to create an Energy Disclosure Report.

Community Spotlight

The Community Action Council of Portage County (CAC) currently offers Kent residents whose income is within 200% of the Federal Poverty Guidelines no-cost home weatherization assistance, including:

- Weatherization review to determine the most cost-effective weatherization services
- Safety inspection on combustion appliances (e.g., heating units, gas stoves, etc.)

In addition to no-cost home weatherization assistance, CAC offers income-qualifying Kent community members summer utility payment relief, extended payment arrangements with utility companies based on a percentage of household incomes, in-home energy audits, energy efficiency installations, and summer food programs for children.

GHG Reduction Ordinance

A GHG Reduction Ordinance is a multi-phase strategy for building owners with facilities larger than a prescribed square footage (“owners”). In phase 1 (Benchmarking), owners will be encouraged to track building energy and water usage using the EPA's ENERGY STAR portfolio manager. In Phase 2 (Transparency), owners can submit benchmarked data to the City. In phase 3 (Reduction), owners will be encouraged to set energy reduction targets in accordance with the Paris Climate Accord. One year after reduction targets are set, owners will be prompted to update their ENERGY STAR portfolio manager annually to display progress that will be shared on a public dashboard.

Phase 1 - Benchmarking

Benchmarking is the process of establishing a baseline and tracking performance over time. In this case, the focus is on electricity consumption in large buildings.

Benchmarking can provide year-one savings of 1.5% due to increased attention to building energy performance.

Phase 2 – Transparency

Once building data is shared with the City, it can be made publicly accessible through a digital dashboard. Transparent building energy use data provides a more complete picture of the real estate market, leading to market evolution across segments and local geographies.

Phase 3 – Reduction

Encouraging large building owners to submit reduction goals and publish progress will reduce energy consumption and therefore reduce GHG emissions from the stationary energy sector without municipal capital input. Building owners will benefit from reduced utility expenses and improved facility value.

Figure 3 - Proposed Implementation Schedule

	2024	2025	2026	2027	2028
Buildings > 10,000 SF	Voluntary benchmarking	Phase 1 - Benchmarking	Phase 2 - Transparency	Phase 3 - Reduction, goal setting	Phase 3 - Reduction, goal reporting
Buildings > 5,000 SF	Voluntary benchmarking	Voluntary benchmarking	Phase 1 - Benchmarking	Phase 2 - Transparency	Phase 3 - Reduction, goal setting

Building Codes

Updating energy codes on a regular cycle will reduce building energy usage and therefore reduce GHG emissions from stationary energy. Ohio is one of many states with mandatory statewide building codes, and therefore cities cannot adopt municipal-level building codes. Building codes for renovations and new construction follow the Ohio Board of Building Standards, and there is no structured review period for energy codes. Kent cannot adopt municipal-level energy codes that differ from Ohio state energy codes. Kent can advocate for state-level policy change and evaluate the capacity of municipal buildings to follow updated energy codes.

Community Spotlight - RESOLUTION NO. 2008- 202

In 2008, the Kent City Council passed a resolution requiring all new construction of city buildings larger than 5,000 square feet to meet LEED Silver standards. In 2018, the Kent Police Department moved into a new building built to LEED Silver standards, and a new LEED Silver City Hall will be completed soon (pictured on the right).



Advocacy

Kent will partner with communities across the state to advocate, via a City Council resolution, for state energy codes to be updated to the latest version of the International Energy Conservation Code (IECC) (residential) and ASHRAE Standard 90.1 (commercial). Should resolutions not lead to state-level change, Kent and partner communities should strongly consider hiring a professional lobbying firm to work with state lawmakers to change building codes and building code revision cycles.

Municipal Code

LEED Silver is a strong foundation to build, but building codes must be updated to capture the latest best practices. Kent can develop legislation for all new construction and renovation of municipal buildings to meet the latest version of IECC or ASHRAE Standard 90.1, whichever best fits the building use case. The Inflation Reduction Act (IRA) has multiple sections providing funding for local governments to update and implement building code modifications (IRA Sec. 50131 & IRA Sec. 13304).

Expand Solar Energy

There are several options for procuring renewable energy, including on-site self-generation, community solar, utility supply options and community choice aggregation. Each option has pros and cons, but they should all be considered for residential and commercial electricity customers in Kent. Electricity produced via photovoltaic cells directly reduces GHG emissions from stationary energy. The City of Kent will gain more insight into the funding mechanisms for solar opportunities and investigate these projects further.

Partner with Solar United Neighbors Ohio

Solar United Neighbors is a 501c3 nonprofit organization that helps communities develop solar co-ops. A solar co-op is a group of property owners that combine their buying power to save money purchasing on-site solar systems (e.g., rooftop photovoltaic, photovoltaic canopies, ground-mounted photovoltaic, etc.) Members of solar co-ops (usually between 20-50 property owners) can issue an RFP on behalf of the co-op, which will result in more competitive bids than single property RFPs. Solar United Neighbors also helps co-ops apply for solar financing, understand local net-meters regulations, and project building solar potential.

Support House Bill 450

House Bill 450 (HB 450) is currently being considered by Ohio lawmakers. If passed, HB 450 will allow for the development of community solar projects under 50 megawatts (1 megawatt can power about 190 homes). Community solar projects are solar facilities that benefit multiple customers (individuals, businesses, nonprofits, etc.). Customers lease a portion of the larger project; HB 450 will allow customers to lease up to 100% of building energy demand. Community solar customers under HB 450 will be entitled to net metering. Kent will assess the feasibility of solar projects under 50 megawatts (5 to 10 acres are needed per megawatt).

Community Aggregation

Kent will work with NOPEC to sign customers up for NOPEC Preferred Pricing Green Energy Program. Kent will examine the opportunities for community aggregation within the community. In Ohio, local governments can aggregate the energy used by residents and arrange for the purchase of renewable energy for residents. To be eligible local governments must be certified by the Public Utilities Commission of Ohio and adopt an ordinance that approves either an opt-in or opt-out aggregation.

Green Leasing

Energy efficiency and renewable energy can significantly reduce emissions in buildings, but traditional leasing practices create obstacles to investing in green projects. Green leasing allows tenants and landlords to collaborate and save energy, reduce costs, and achieve organizational sustainability goals. [Green Lease Leaders](#) was developed by the U.S. Department of Energy and the Institute for Market Transformation and sets the standards for what constitutes a green lease. Kent will develop a plan to incentivize the adoption of green leasing.

Green Lease Leaders has developed a standard with three levels of achievement for green leasing. Kent will incentivize the Gold Level of Recognition which includes:

1. Completing at least five credits
2. Completing two of three prerequisites

Prerequisites

- Provide sustainability contact and/or information
- Implement a cost recovery clause for energy efficiency upgrades benefiting tenants
- Multifamily - Implement energy efficiency improvements during unit turns



Credits

- Track common area energy use
- Track common area water use
- Disclose whole-building ENERGY STAR score to the tenant annually
- Ensure brokers or leasing agent(s) have energy training
- Implement landlord energy management best practices
- Incentivize tenants to purchase on-site renewables if offered by the landlord and competitively priced
- Meter tenant spaces for electricity use
- Request annual tenant energy disclosure
- Minimum energy efficiency fit-out for tenants
- Establish a tenant energy efficiency engagement and training plan
- Establish a whole building performance reduction target in Carbon or Energy Use Intensity (EUI) units
- Establish social impact goals that positively contribute to the health and resiliency of the people and communities in and around buildings

Transportation

A yellow and green school bus is shown from a side-front perspective. The front door is open, revealing the interior steps and seating. The bus has a yellow upper body and a green lower body. A large black side mirror is visible on the right side of the bus. The background shows a clear blue sky and some greenery.

Transportation Strategies include strategies to reduce GHG emissions from fuel combustion on-road transportation occurring within the city boundary, GHG emissions from grid-supplied energy consumed within the city boundary for on-road transportation, and GHG emissions from a portion of transboundary journeys occurring outside the city boundary, and transmission and distribution losses from grid-supplied energy consumption.

Electric Vehicle Infrastructure

Electric vehicle (EV) infrastructure refers to the infrastructure necessary to support EV use, such as charging stations. When coupled with renewable electricity, EVs directly reduce GHG emissions from transportation. This includes both public and private charging stations. Public charging stations are available for use by any electric vehicle driver. Increasing access to EV charging stations will encourage community adoption of EVs by making charging more convenient, reducing “range anxiety,” and allowing access to cost savings. Kent will lay the groundwork for EV infrastructure development by creating a feasibility study before investing any resources into physical development. The study can be done internally or with external advisement. The following topics need to be addressed in the feasibility study of the current and future EV landscape; appraisal of charging options, appraisal of power options, operations/business models, funding opportunities, and municipal and school district fleet replacement.

Current and future EV landscape

The EV landscape refers to EV users and infrastructure. The current landscape represents how many residents currently own EVs and how the EVs are charged. Projecting a future landscape will inform Kent of the eventual needs of the community. Parking garages, on-street parking, retail stores, and Kent State University are all excellent options for expanding the EV landscape.

Appraisal of charging options

There are multiple ways for EV owners to charge their vehicles, and all options must be considered. The feasibility study needs to focus on public charging options, specifically expanding public options to be visible, evenly distributed, and high-capacity. Additional factors to consider are traffic patterns, housing density, and technical feasibility. For-profit charging companies need to be considered among the options. For-profit charging companies work with local businesses to deploy charging stations and develop business models to profit from customers.

Appraisal of power options

EV Charging stations pull a large amount of electricity from the grid, so the power landscape needs to be reviewed with Kent and local utility aggregators. This will ensure that the grid has the capacity to support the EV infrastructure before installation. Additionally, Kent will explore options for zero-emission charging through renewable energy procurement.

Operations and business models

The long-term sustainability of Kent's EV infrastructure will be dependent on the financial viability of EV charging stations. Topics to be considered include; available operating models, enforcement issues and regulatory considerations. Kent will need to ensure that the municipality is EV-compatible through ordinances and zoning. Even if city codes do not prohibit EV infrastructure development, they must be optimized to encourage EV ownership and equitable distribution of charging stations.

Funding Opportunities

Kent will seek funding opportunities while the EV infrastructure feasibility survey is completed. The cost of installing charging stations varies based on numerous factors, but on average, the capital cost for one station is between \$12,000 and \$15,000. There are many opportunities to fund the development of EV infrastructure, including IRA provisions for tax credits for individuals. Funding opportunities are also expected to continue to grow in the coming years. Kent needs to align funding opportunities with municipal feasibility. As of 2022, The City has already secured a dual station for the new administration building.

Electric Vehicle School Buses

Replacing diesel buses with clean electric school buses improves air quality for children, saves school districts money, improves the resilience of the electrical grid, and reduces the carbon emissions that drive climate change. The opportunities for school bus fleet managers to replace conventional, highly polluting diesel vehicles with clean electric models are rapidly increasing. Federal funding for school bus electrification is greater than ever, there is a growing awareness in communities of the urgent need to reduce vehicle emissions, and manufacturers are offering an increasing variety of electric models.



Bike and Walk Infrastructure

Walking and cycling are the cleanest ways to get around a city, and both can have enormous benefits for health, greenhouse gas emission reduction, air quality, road safety, and equity. To make walking and cycling more attractive options, Kent must focus on safety, convenience, culture, and comfort for people on bike and foot. These goals should be aligned with Kent's 2004 Bicentennial Sustainable Transportation Plan. Over the next five years, Kent will focus on the following goals:

Complete the rehabilitation of East Main Street

Starting in 2025, Kent will transform a five-lane road to make East Main Street a more bikeable road between Kent State, commercial, and residential properties.

Finalize agreement with Akron for Lake Rockwell Trail

Kent aims to develop the Lake Rockwell Trail over Akron's water mains that will connect to regional trails providing new access points and increasing walkability and bikeability to multiple schools.

Complete the connection between Portage Hike and Bike Trail

Kent aims to find funding for the Portage Hike and Bike Trail section that is walkable but not yet bikable. By 2025 the City aims to have started this project in phases.

Rehabilitate the Stow Street pedestrian bridge

The City will work with Portage County Engineer to rehabilitate the Stow Street pedestrian bridge to increase pedestrian accessibility in the City.

Add bike lanes to Hudson Road leading into Kent

By 2025, the City of Kent plans to have started construction of bike lanes on Hudson Road to increase bikeability leading into town.

Improve the safety of State Route 43 at the gateway coming into Kent

Kent will partner with Davey Tree to develop safety improvements to State Route 43 to slow vehicles at the gateway coming into town.

Waste



Waste Strategies include strategies to reduce GHG emissions from solid waste generated within the city boundary and disposed of in landfills or open dumps within the city boundary, GHG emissions from waste generated outside the city boundary and disposed of in landfills or open dumps within the city boundary, and emissions from solid waste generated within the city boundary but disposed of in landfills or open dumps outside the city boundary.

Food Waste Diversion

Kent State University (Kent State) utilizes an anaerobic digestion system at its largest dining facility to divert hundreds of pounds of food waste from the landfill daily. The anaerobic digestion process converts food waste to renewable energy, allowing Kent State to decrease its environmental impact while creating renewable energy. Kent State and the City of Kent can partner to pilot a community anaerobic composting process using the same technology currently in place.

Partnership Opportunity

The following steps are suggested to establish a partnership between Kent and Kent State to digest residential organic waste:

1. Perform a literature review to understand best practices from town-gown anaerobic digestion system partnerships.
2. Conduct a small-scale pilot program with residents. A pilot program will allow Kent State and Kent to work through logistic roadblocks, including waste contamination, drop-off, Kent State staffing, and capacity management.
3. Should the pilot go well, it can be expanded to accept additional waste from more residents. Supplementary steps beyond an expanded pilot will likely be more than five years out and, therefore, outside the scope of the CAP. Potential next steps could include:
 - Curbside collection
 - On-site anaerobic digestion
 - On-site use of natural gas to generate electricity or steam for the Kent State campus



Anaerobic Digestion Process

Pre- and post-consumer food waste from Kent State is ground on-site using a customized, industrial-strength food service grinder as part of the Grind2Energy system. Once ground, the food waste is stored in a large storage vessel as a dense slurry. Once the vessel is full, Kent State's composting partner, the Quasar Energy Group, transports the food waste to its facility in Cleveland for anaerobic digestion. Anaerobic digestion produces two byproducts, natural gas and nutrient-rich fertilizer. Natural gas is used to fuel vehicles or create electricity. The nutrient-rich fertilizer is used as a soil supplement.

Updated Waste Hauling RFP

Kent will release a request for proposal (RFP) for a waste hauling contract in the summer of 2023. This represents an opportunity to include language requiring the new waste hauler to use low-emission vehicles. A portion of GHG emissions associated with waste is from the fuel burned to transport that waste from Kent to the area landfill. Low-emission waste-hauling vehicles will reduce the amount of emissions from the hauling of waste.

RFP Language Examples

From the period [insert timeframe] through the end of this Contract (including extensions, if any), [insert percentage] collection vehicles regularly used by the Contractor shall be compressed natural gas-fueled collection vehicles (CNG) or meet regulations set in the EPAs Phase 2 Greenhouse Gas Emissions Standards and Fuel Efficiency Standards for Medium- and Heavy-Duty Engines and Vehicles. Back-up vehicles used less than thirty (30) days per year shall not be subject to the age, mileage, and other requirements that apply to regularly-used vehicles but shall be presentable, in safe working order, and shall be subject to all other conditions of this section.

Any heavy-duty trade waste hauling vehicle shall use the best available retrofit technology, specifically, technology that has been verified by the United States Environmental Protection Agency ("EPA") for reducing the emission of pollutants that achieves reductions in particulate matter emissions at the highest classification level for diesel emission control strategies that are applicable to a particular engine and application that has been approved for use by the commissioner or is installed with an EPA certified engine year 2007 or later.



Agriculture, Forestry, and Other Land Use

Agriculture, Forestry, and Other Land Use (AFOLU)
Strategies include strategies to reduce GHG emissions from livestock within the city boundary, GHG emissions from land within the city boundary, and GHG emissions from aggregate sources and non-CO2 emission sources on land within the city boundary.

Urban Tree Credits

This initiative aims to create a carbon credit program for trees in Kent. A carbon credit represents one metric ton of carbon dioxide (CO₂). Companies, cities, or organizations that want to reduce their carbon footprint can purchase carbon credits to offset emissions they cannot reduce. An urban tree credit is the amount of carbon a single tree captures from the atmosphere and the financial value associated with that carbon removal. As a tree grows larger, it can capture increasing amounts of carbon, thus making it more valuable over time in terms of monetary credit value. Cities that plant trees can make this urban tree credit (or carbon credit) available for purchase to those who are interested in offsetting their emissions.

Tree Inventory Updates

This initiative is centered around continuing to document Kent's existing tree canopy. A Tree inventory (of more than four years) will reveal the age, species, size, and condition of the trees the City manages. The inventory will be the foundation for a longer management plan for maintaining and expanding the City's tree canopy. It is important that throughout the process of creating a tree inventory, the City follows the City Forest Credit (CFC) inventory requirements (both for new plantings and preservation) to ensure the City will have the data available to create a carbon market if desired.

New Tree Plantings

Using the current tree inventory, a strategy can be developed to plan new tree plantings in areas with a low canopy density, increased risk of flooding, high energy burden, and high asphalt concentrations. While most of Kent's neighborhoods are fully planted, the tree inventory can be used to identify the areas with the greatest planting need. New tree plantings should be documented in line with the CFC requirements to ensure that the proper data is collected to create a carbon market if desired. CFC is a non-profit carbon registry for urban forestry projects.

Local Carbon Market

Developing a carbon market within Kent can create a new financing mechanism for climate initiatives. Kent should work with CFC, a nonprofit carbon registry that manages carbon protocols and impact standards for metropolitan areas in the United States. CFC works with cities and other urban forestry leaders around the nation to assign an urban tree credit to each tree planted in an urban tree canopy. CFC connects urban forest leaders with companies interested in purchasing carbon offsets or investing in certified planting projects with health, equity, and environmental impacts.

Education and Outreach



Education and Outreach Strategies include strategies to educate the Kent community about the CAP and the strategies presented within the CAP. Education and Outreach strategies synergize with the rest of the strategies in the CAP.

Energy Education

Energy represents the most significant portion of Kent's GHG inventory. Increasing energy literacy can build urban resilience through education. Energy literacy is an understanding of the nature and role of energy in our lives and the ability to apply this understanding to answer and solve problems. Social factors, including education, influence energy decisions. One way to manage energy resources is through conservation, including reducing wasteful energy use, using energy more efficiently, and reducing energy use altogether.

The table below provides a matrix of behavior change and non-behavior change activities that other cities have used to reduce energy reliance. Information, Promotion, Infrastructure, and Consulting organize the areas. The activity is then categorized by whether it can reduce dependence on energy (Stationary Energy) use or decouple mobility from energy consumption (Transportation).

Area	Energy-Saving Activity	Stationary Energy	Transportation	Partners
Promotions	Promote NOPECs Energy Efficiency Financing to commercial property owners (PACE) and Portage County's Community Action Council's weatherization program	X	X	NOPEC
	Promotion of using public transport for sports tournaments/ Kent State games		X	PARTA, Kent State
	Promotion of using public transport, car sharing, and bike sharing during the summer months		X	PARTA
	Bike station in the city center		X	Kent Cycle, Kent State
Consulting	Consulting on retrofitting strategies to increase the energy efficiency of buildings	X		Local energy utilities
	Large employers encouraged to elaborate on mobility strategy		X	Local businesses, New City-Business Climate Alliance

Area	Energy-Saving Activity	Stationary Energy	Transportation	Partners
Information	Information events on energy and campaigning (e.g., presentations). Table at Earth Day events, Heritage Festival, River Day, Music Festivals, Concerts in the Park, Saturday Haymaker Farmers Markets, etc.	X	X	Local energy utilities, nonprofits, HOAs, Kent State, cultural organizations
	Education programs for schools (energy & climate), engaging teachers already passionate about the subject.	X		Kent State, Kent City School District, NOPEC
	Articles in the regional newspaper and city website on sustainable energy consumption	X	X	Local news outlets
	Sustainable traveling/tourism		X	Central Portage VCB, Kent State Hotel and Conference Center
	Competition between households to save electricity	X		Local energy utilities
	Being present at local exhibitions and fairs	X	X	NOPEC
	Tenant engagement and education on energy efficiency	X		Local Rental Properties
	Sustainability signage around Kent	X	X	
	Host a community cleanup event through NOPEC's Event Scholarship Program	X	X	NOPEC
	Subsidies for energy-efficient buildings	X		Local energy utilities



Academic Partnerships

The City of Kent has unique access to an institute of higher education and a local school system with a thriving workforce development program. Both educational resources can be leveraged to assist Kent with designing and implementing strategies from the CAP and other climate-mitigating programs.

Kent State University Partnership

Kent State is set to release a sustainability plan. The City should leverage the shared sustainability goals by partnering with Kent State to offer students experiential learning opportunities. Experiential learning is a process where students learn through real-world action. Experiential learning benefits the students and the organization with which the student is partnering. To develop an experiential learning partnership, the City will partner with Kent State to develop a structure for receiving sustainability related projects, integrating projects into the current curriculum, and delivering agreed services

Potential student projects include:

- Community energy audits
- CAP marketing
- Urban tree inventory updates
- GHG inventory updates

Kent School District Partnership

Kent City School District (KCS) is actively taking measures to decrease its environmental impact. One strategy that KCS is using is experiential learning. KCS participates in the Six District Educational Compact, which provides students with relevant, engaging, hands-on programming. The compact contains 26 focus areas including: Community Agriculture for Local Impact, Construction Technologies, Engineering, Forestry and Landscape Management, and Marketing Management. All these focus areas can be leveraged to provide experiential learning opportunities for high school students. KCS also offers the Expedition Academy ("academy") program. The academy seeks to create an alternative learning experience by integrating subjects with outdoor skills and community service. The academy creates a learning experience that cultivates the academic and interpersonal skills needed in the workplace. The academy can be leveraged individually or in conjunction with Kent State and the Six District Compact to offer experiential learning opportunities for KCS students.

CAP Outreach

Public engagement is a critical part of every climate action plan. The outreach strategy focuses on making community members aware that this landmark plan is in place and how they can play a role in its progress. This could be through various outreach strategies, such as creating simple videos that explain the CAP, a kickoff celebration, tabling at local events, and/or creating a webpage for elements of the plan. Every community decides to engage its community differently based on what works best for its residents. Fortunately, Kent has many advocates throughout the community that are interested in partnering with the City to help spread the word about the CAP implementation.

CAP Webpage

Community interviews indicated a desire for access to the CAP and sustainability-related information via a webpage. This can effectively get the word out about various CAP-related initiatives, recruit volunteers, and keep the community in the loop on progress. Kent State students can be leveraged to help build a CAP webpage as a valuable experience for the students and an excellent resource for the City and community members.

Educational Videos

Educational videos are an engaging way for residents to have a visual and audio aid that explains the progress the City is making. This is one way to provide transparency around the CAP and what is involved. There are several potential strategies, including a short overview of the plan or a webinar presentation link on the City's website for residents to watch later and offer as an educational resource.

City-Business Climate Alliance

The City controls only a portion of Kent's GHG emissions - working with businesses is critical. Fortunately, Kent's Chamber of Commerce is interested in engaging businesses. A City-Business Climate Alliance is a local strategic collaboration between the City, Kent State, and the private sector to achieve Kent's climate goals, including meaningful reductions in GHGs, encouraging local shopping, designing and implementing adaptation measures, and building resilient systems.

Climate Action Plan Kickoff

The purpose is to generate excitement and engagement while sharing knowledge with residents and ensuring community members know the value of their input. All groups participating in the plan's development will be invited, along with any other businesses, civil society groups, nonprofit organizations, student groups, faith organizations, or residents interested in learning more about Kent's CAP work. This can be held at Kent State or a library.

Appendix A – Kent City Council Resolution No. 2017-83

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF KENT IN SUPPORT OF THE PARIS CLIMATE AGREEMENT, AND DECLARING AN EMERGENCY.

WHEREAS, consensus exists among the world's leading climate scientists that global warming caused by emissions of greenhouse gases from human activities, which has led to climate change, is among the most significant problems facing the world today; and

WHEREAS, global climate change has led to increased occurrences of extreme weather events and to adverse impacts on ecosystems, demographic patterns and socio-economic activities; and

WHEREAS, responding to climate change provides communities an opportunity to be a leader in a green economy; developing products, services and knowledge that are required when transitioning to a climate-resilient future; and

WHEREAS, the City of Kent desires to protect and enhance the quality of life for all those who live, work, learn and play in our community, without compromising the ability of future generations to meet their own needs; and

WHEREAS, actions that reduce greenhouse gas emissions also have the potential to improve air and water quality, public health, energy security, social equity, our local economy and natural environment, and the quality of life in Kent; and

WHEREAS, the City of Kent has demonstrated its commitment to sustainability through a series of initiatives, including signing on to the U.S. Conference of Mayors' Climate Protection Agreement in 2007, the creation of a Sustainability Commission, energy efficiency improvements to existing city buildings, and a commitment to LEED certifications for new construction; and

WHEREAS, the City of Kent recognizes the important role that local communities will play in taking immediate action to significantly curb greenhouse gas emissions; and

WHEREAS, protecting our planet is of the utmost importance and requires a comprehensive effort at all levels-including government policies, industry standards, and household practices.

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Kent, Portage County, Ohio, at least three-fourths (3/4) of all members elected thereto concurring:

SECTION 1. The City of Kent commits to consider for adoption a community-based climate action plan to be developed by the Sustainability Commission in response to the City's support of the Paris Climate Agreement and in accordance with this resolution.

SECTION 2. The City of Kent, with this Resolution, stands in solidarity with communities across the nation and the world in support of the Paris Climate Agreement.

SECTION 3. That it is found and determined that all formal actions of this Council concerning and relating to the adoption of this Resolution were adopted in an open meeting of this Council and that all deliberations of this Council, and of any of its committees that resulted in such formal action, were in meetings open to the public in compliance with all legal requirements of Section 121.22 of the Ohio Revised Code.

SECTION 4. That this Resolution shall be in full force and effect from and after the earliest time permitted by law.

Appendix B – Detailed Approach

The City of Kent hired environmental and sustainability consultancy KERAMIDA Inc. to facilitate the creation of Kent's CAP. The City Council approved the project to establish three to five emission reduction strategies for each greenhouse gas emission sector. Below is a detailed summary of the approach used to construct the CAP. Special attention was paid to deeply understanding and integrating the rich culture of the Kent community.

Climate Scenario Summary

The Climate Scenario Summary (CSS) aims to assess the physical risks that climate change poses to the City of Kent across many future climate scenarios. The United Nations Intergovernmental Panel on Climate Change (IPCC) describes possible climate futures, all considered possible depending on the amount of GHGs emitted in the future. These futures are referred to as Representative Concentration Pathways (RCPs), which are used for making projections on the following factors: physical impacts of climate change, population size, economic activity, lifestyle, energy use, land use patterns, technology, climate policy, and more. KERAMIDA selected the following RCPs for the CSS analysis.

- RCP 2.6 - IPCC's most stringent scenario. The pathway is unlikely to exceed 2°C. The increase of average surface temperature across the globe by the end of the 21st century (2100) is expected to be 0.3-1.7°C.
- RCP 4.5 – Intermediate scenario. The pathway is likely to exceed 1.5°C, more likely than not to exceed 2°C, and unlikely to exceed 3°C. The increase of average surface temperature across the globe by 2100 is expected to be 1.1-2.6°C.
- RCP 6.0 – Intermediate scenario without additional efforts to constrain emissions. The pathway is likely to exceed 2°C. The increase of average surface temperature across the globe by 2100 is expected to be 1.4-3.1°C.
- RCP 8.5 – IPCC's least stringent scenario without additional efforts to constrain emissions. The pathway is likely to exceed 2°C. The increase of average surface temperature across the globe by 2100 is expected to be 2.6-4.8°C.

In exploring the potential impact of climate change on the community of Kent, both opportunities and risks need to be considered. Climate-related physical risks are risks from physical changes in the ecosystems and environments where companies operate. Physical risks can be acute (e.g., increasing frequency and intensity of storms, hurricanes, and floods) or chronic (changes in precipitation patterns, sea level rise, and changes in mean temperatures).

The National Resources Defense Council (NRDC) created a climate health analysis for the state of Ohio taking an in-depth look at changes in both extreme heat and extreme precipitation. Both ends of the RCP spectrum were analyzed. Implementing reduction methods and targets aligning with the stringent 2°C global warming results in zero change in heavy precipitation. However, an increase in precipitation can be seen drastically across the country. Ohio sees a substantial increase, 4x the volume of current precipitation values.

All the above considered, the Climate Scenario Summary will need to be continuously reviewed and edited as global warming changes occur and trends become apparent very shortly. In the most recent IPCC Sixth Assessment Report, societal factors have been studied and taken into consideration resulting in a change from RCPs to Shared Socioeconomic Pathways (SSPs). Societal and social factors for the City of Kent are guaranteed to affect greenhouse gas emissions, therefore, should be included in a formal Sustainability Plan in the next few years.

Benchmarking Analysis

KERAMIDA selected four cities and one county to benchmark. Both sustainability and climate action plans are included in the analysis. Sustainability plans are more holistic than climate action plans and include consideration for topics like natural preservation or increased employment rate. The five benchmarked peers were considered for one or more factors, including college towns, similar-sized cities, cities located in the Midwest, and proximity to Kent.

Each plan was reviewed for the following themes (including goals and actions) GHG goal(s), renewable energy, transportation, waste, water, university collaboration, education/outreach, and resilience. Below is a summary of the selected peers and the assessed themes.

Benchmarking Results

	Toledo-Lucas County, OH	Athens, OH	Oberlin, OH	Bloomington, IN	Lincoln, NE
Population	431,279	24,978	8,252	79,168	292,657
Size (Square Miles)	341	10.05	4.92	23.16	99.05
Plan Publish Year	2014	2018	2019	2018	2021
Plan Type	SAP	SAP	CAP	SAP	CAP
Transportation	x	x	x	x	x
Renewable Energy	x	x	x	x	x
Waste	x	x	x	x	x
Water	x	x	x	x	
University Collaboration		x	x		x
Education/Outreach	x		x	x	x
Resilience			x		x

Community Engagement

Community engagement is the foundation of KERAMIDA's approach to climate action planning. Each community has its own unique needs, challenges, and dynamics that must be accounted for within any plan or roadmap for change. A Climate Action Plan must be feasible for the community and work to benefit the community members and all its institutions. Therefore, community engagement was a top priority during the planning process to ensure that the voices and insights of the community were considered and included appropriately.

The KERAMIDA Livable Cities Team traveled to Kent the week of October 3rd, 2022, to conduct a thorough community engagement strategy, including a City Council presentation, a series of subject matter expert interviews, and a public engagement session.

City Council Presentation - KERAMIDA Senior Sustainability Manager presented to the Kent City Council on October 5th, 2022. KERAMIDA provided an overview of the approach for the Climate Action Plan and updated the council on the progress to date. The City Council was able to ask questions and provide helpful insight regarding expectations, priorities, and roadblocks to consider.

Subject Matter Expert Interviews – During KERAMIDA's six-day trip to Kent, the team met with over 13 different community members that could provide details and context critical for KERAMIDA's understanding of the community. These leaders may be called upon when it is time to implement these reduction initiatives; therefore, their insight into this climate action plan is of the utmost importance. These interviews covered topics such as existing sustainability initiatives, failed and successful efforts, details of operations, understanding of community expectations, available data and data collection, recommendations for initiatives, community culture, environmental justice, and more. Upon completing these conversations, KERAMIDA identified over 100 initiatives and actions to explore and research further.

Public Engagement Session – In addition to the subject matter expert interviews, it was important to hear community voices when developing the climate action plan. This plan has the potential to impact community members' daily lives, and their insight is invaluable to the planning process. A Climate Action Plan will only be successful if it works for the community and is, in large part, created by the community itself. On October 6th, 2022, a public engagement session was held at the Fire Department. Participants were educated on KERAMIDA's approach to climate action planning before breaking out into groups to discuss key questions, including:

- What social equity and environmental issues exist within the Kent community with the greatest need and/or attention from the CAP efforts?
- What roadblocks have historically prevented or slowed progress?

- What initiatives should KERAMIDA, and the City of Kent take into consideration for reducing GHG emissions?
- What climate-related mitigation strategies or actions have been successful and unsuccessful to date?

The community engagement portion of the climate action planning process informed KERAMIDA's final assessment of the reduction initiatives that can be undertaken considering Kent's capacity and culture.

Feasibility Interviews

Upon the evaluation and selection of the top 15-20 reduction strategies for the city, the KERAMIDA team reconnected with a group of subject matter experts that had been interviewed in October to confirm the feasibility of the proposed initiatives. They were asked to complete a survey that evaluated the initiatives that were most applicable to each person's expertise. This included questions related to project timelines, time and resources required, staffing needs, cost, community support and recommendations for improvements that could be made to the implementation roadmap. The results of this survey confirmed the feasibility of the selected initiatives and helped troubleshoot potential roadblocks. The strategies will remain dynamic and additional feedback is encouraged.

Strategy Road-Mapping

Over one hundred potential GHG mitigating strategies were considered for the Kent CAP. Strategies were originally developed during the community engagement process. The strategies pulled from the community engagement process were analyzed by experts at KERAMIDA. Strategies that did not have an associated GHG emission reduction were cut. The remaining strategies were analyzed for community feasibility. Strategies determined to be too cost-intensive or long-term were cut.

A reduced number of strategies were presented to an internal working group of City administrators. The strategies were reviewed for feasibility. Any strategies deemed unfeasible by the working group were cut. The remaining group of strategies were researched in-depth and presented to SMEs during the Feasibility interview process. Strategies were refined according to SME feedback. A final set of strategies were selected for the CAP and were reviewed by the Sustainability Ad Hoc committee and city administration before the final CAP was published.

Appendix C – GPC GHG Gas Index

Index	Scope	GHG Emission Source
Stationary Energy		
1.1	Residential Buildings	
1.1.1	1	Emissions from fuel combustion within the city boundary
1.1.2	2	Emissions from grid-supplied energy consumed within the city boundary
1.1.3	3	Emissions from transmission and distribution losses from grid-supplied energy consumption
1.2	Commercial and Institutional Buildings and Facilities	
1.2.1	1	Emissions from fuel combustion within the city boundary
1.2.2	2	Emissions from grid-supplied energy consumed within the city boundary
1.2.3	3	Emissions from transmission and distribution losses from grid-supplied energy consumption
1.3	Manufacturing industries and construction	
1.3.1	1	Emissions from fuel combustion within the city boundary
1.3.2	2	Emissions from grid-supplied energy consumed within the city boundary
1.3.3	3	Emissions from transmission and distribution losses from grid-supplied energy consumption
1.4	Energy industries	
1.4.1	1	Emissions from fuel combustion within the city boundary
1.4.2	2	Emissions from grid-supplied energy consumed within the city boundary
1.4.3	3	Emissions from transmission and distribution losses from grid-supplied energy consumption
1.5	Agriculture, forestry, and fishing activities	
1.5.1	1	Emissions from fuel combustion within the city boundary
1.5.2	2	Emissions from grid-supplied energy consumed within the city boundary
1.5.3	3	Emissions from transmission and distribution losses from grid-supplied energy consumption
1.6	Non-specified sources	
1.6.1	1	Emissions from fuel combustion within the city boundary
1.6.2	2	Emissions from grid-supplied energy consumed within the city boundary
1.6.3	3	Emissions from transmission and distribution losses from grid-supplied energy consumption
1.7	Fugitive emissions from mining, processing, storage, and transportation of coal	
1.7.1	1	Emissions from fugitive emissions within the city boundary
1.8	Fugitive emissions from oil and natural gas systems	
1.8.1	1	Emissions from fugitive emissions within the city boundary
Transportation		
2.1	On-road transportation	
2.1.1	1	Emissions from fuel combustion on-road transportation occurring within the city boundary
2.1.2	2	Emissions from grid-supplied energy consumed within the city boundary for on-road transportation
2.1.3	3	Emissions from portion of transboundary journeys occurring outside the city boundary, and transmission and distribution losses from grid-supplied energy consumption
2.2	Railways	
2.2.1	1	Emissions from fuel combustion for railway transportation occurring within the city boundary
2.2.2	2	Emissions from grid-supplied energy consumed within the city boundary for railways
2.2.3	3	Emissions from portion of transboundary journeys occurring outside the city boundary, and transmission and distribution losses from grid-supplied energy consumption
2.3	Waterborne navigation	
2.3.1	1	Emissions from fuel combustion for waterborne navigation occurring within the city boundary
2.3.2	2	Emissions from grid-supplied energy consumed within the city boundary for waterborne navigation
2.3.3	3	Emissions from portion of transboundary journeys occurring outside the city boundary, and transmission and distribution losses from grid-supplied energy consumption

Index	Scope	GHG Emission Source
Transportation cont.		
2.4	Aviation	
2.4.1	1	Emissions from fuel combustion for aviation occurring within the city boundary
2.4.2	2	Emissions from grid-supplied energy consumed within the city boundary for aviation
2.4.3	3	Emissions from portion of transboundary journeys occurring outside the city boundary, and transmission and distribution losses from grid-supplied energy consumption
2.5	Off-road transportation	
2.5.1	1	Emissions from fuel combustion for off-road transportation occurring within the city boundary
2.5.2	2	Emissions from grid-supplied energy consumed within the city boundary for off-road transportation
Waste		
3.1	Solid waste disposal	
3.1.1	1	Emissions from solid waste generated within the city boundary and disposed in landfills or open dumps within the city boundary
3.1.2	1	Emissions from waste generated outside the city boundary and disposed in landfills or open dumps within the city boundary
3.1.3	3	Emissions from solid waste generated within the city boundary but disposed in landfills or open dumps outside the city boundary
3.2	Biological treatment of waste	
3.2.1	1	Emissions from solid waste generated within the city boundary that is treated biologically within the city boundary
3.2.2	2	Emissions from waste generated outside the city boundary but treated biologically within the city boundary
3.2.3	3	Emissions from solid waste generated within the city boundary but treated biologically outside of the city boundary
3.3	Incineration and open burning	
3.3.1	1	Emissions from solid waste generated and treated within the city boundary
3.3.2	1	Emissions from waste generated outside the city boundary but treated within the city boundary
3.3.3	3	Emissions from solid waste generated within the city boundary but treated outside of the city boundary
3.4	Wastewater treatment and discharge	
3.4.1	1	Emissions from wastewater generated and treated within the city boundary
3.4.2	1	Emissions from wastewater generated outside the city boundary but treated within the city boundary
3.4.3	3	Emissions from wastewater generated within the city boundary but treated outside of the city boundary
Industrial Process and Product Use (IPPU)		
4.1	1	Emissions from industrial processes occurring within the city boundary
4.2	1	Emissions from product use occurring within the city boundary
Agriculture, Forestry, and Other Land Use (AFOLU)		
5.1	1	Emissions from livestock within the city boundary
5.2	1	Emissions from land within the city boundary
5.3	1	Emissions from aggregate sources and non-CO2 emission sources on land within the city boundary

The GPC accounts for GHG emissions attributable to activities within the city's geographic boundary. The GPC outlines two reporting levels. The BASIC level covers emission sources that occur in almost all cities. Kent will be updating the community GHG inventory based on BASIC level requirements. The BASIC+ level is more comprehensive and covers emissions sources not found in every municipality. BASIC+ requires more vigorous data collection and GHG emission calculation.

VISION

TO BE THE CITY OF CHOICE IN NORTHEAST OHIO FOR RESIDENTS, BUSINESSES, AND STUDENTS SEEKING ENRICHING COMMUNITY EXPERIENCES THAT WILL LAST A LIFETIME.

MISSION

TO CREATE SOCIAL, ECONOMIC, AND LIFESTYLE OPPORTUNITIES IN A SAFE, VIBRANT AND DIVERSE ENVIRONMENT THAT CONNECTS PEOPLE TO THEIR COMMUNITY IN A PERSONAL WAY.

STRATEGIC VALUES	FINANCIAL HEALTH	ECONOMIC GROWTH AND COMMUNITY DEVELOPMENT	NATURAL RESOURCES	EXCEPTIONAL QUALITY OF LIFE	SAFE COMMUNITY	STRONG DISTINCT NEIGHBORHOODS	CITY/UNIVERSITY SYNERGY	GOVERNMENT PERFORMANCE
KEY RESULTS	1. BALANCED BUDGET 2. DIVERSIFIED REVENUE BASE 3. GOOD BOND RATING 4. ADEQUATE RESERVE FUNDS	1. NEW JOB CREATION 2. VIBRANT DOWNTOWN 3. EFFECTIVE NETWORK OF ENTREPRENEURSHIP 4. CONSISTENT PRIVATE REINVESTMENT	1. PRESERVE NATURAL RESOURCES 2. PROMOTE ECO-FRIENDLY ACTIVITIES 3. GOOD PARK /TRAIL SYSTEM	1. MODERN URBAN AMENITIES WITH SMALL TOWN CONVENIENCES 2. ENTERTAINMENT, ARTS & CULTURE OPPORTUNITIES 3. SHOPPING/DINING CHOICES	1. PEOPLE FEEL SAFE 2. HELP ARRIVES FAST 3. FIRST RATE TALENT & TECH	1. INCREASING RATE OF OWNER OCCUPIED HOUSING 2. PROMOTE PROPERTY MTCE. & REINVESTMENT 3. NEIGHBORHOODS ARE ENGAGED	1. FREQUENT COLLABORATION 2. JOINT PLANNING 3. LEVERAGE ASSETS & RESOURCES	1. COST SAVING INNOVATIONS 2. SERVICE IMPROVEMENT INITIATIVES 3. CITIZEN FRIENDLY
KEY MEASURES	1. REVENUES > EXPENSES 2. MAINTAIN 65% INCOME TAX SHARE FROM PRIVATE SECTOR 3. MINIMUM \$7 MILLION RESERVE BALANCE	1. INCOME TAX GROWTH 2. NUMBER OF NEW BUSINESS STARTS 3. TARGET \$750,000 PRIVATE REINVESTMENT PER YEAR	1. ENERGY SAVING/YR. 2. SIDEWALKS, TRAILS REPAIRED/BUILT PER YEAR 3. RIVER CLEAN UP	1. COMMUTE TIME 2. NO. OF REC PROGRAM PARTICIPANTS 3. NO. OF ARTS & CULTURE EVENTS DOWNTOWN	1. LOW INCIDENCE OF SERIOUS CRIME 2. FAST RESPONSE TIMES	1. INCREASING % OF OWNER OCCUPIED 2. NUMBER OF HOUSING CITATIONS ISSUED	1. NUMBER OF JOINT INITIATIVES 2. PERCENT OF COLLABORATIVE OBJECTIVES MET	1. CITIZEN SATISFACTION WITH CITY SERVICES 2. SAVINGS/YEAR 3. NEW SERVICE INITIATIVES/YR.

STRATEGIC FOCUS 2023 - 2024	1. GOVERNMENT PERFORMANCE	2. FINANCIAL HEALTH	3. ECONOMIC GROWTH AND COMMUNITY DEVELOPMENT
KEY ACTION STEPS	1. DEVELOP CITYWIDE STAFFING PLAN 2. EXPAND COMMUNITY POLICING INITIATIVES 3. CREATE A CITYWIDE TRAINING POSITION 4. FILL VACANT BUDGET ANALYST POSITION 5. HIRE PT COMMUNITY ENGAGEMENT COORDINATOR 6. HIRE PT SUSTAINABILITY COORDINATOR 7. RE-BID CITYWIDE TRASH SERVICE CONTRACT	1. PREPARE FUNDING NEEDS AND STRATEGIES TO SUPPORT THE CITYWIDE STAFFING PLAN 2. PREPARE FUNDING STRATEGIES FOR 2023-24 UNION NEGOTIATIONS 3. ENSURE BUDGET CAPACITY TO KEEP PACE WITH RISING INFLATION 4. TRACK STATE FUNDING DISCUSSIONS AND LOCAL IMPACTS	1. FINISH THE DESIGN GUIDELINES UPDATE 2. SELL THE 3 CITY OWNED PARCELS DOWNTOWN 3. HIRE NEW ECONOMIC DEVELOPMENT DIRECTOR 4. IMPROVE CONDITION OF NEIGHBORHOOD INFRASTRUCTURE, E.G., STREETS, SIDEWALKS, BIKE TRAIL CONNECTIONS (ONGOING) 5. ENHANCE NEIGHBORHOOD IDENTITY, POINTS OF PRIDE, NEIGHBORHOOD PLANNING AND NEIGHBORHOOD PROJECTS (ONGOING)

STRATEGIC PROJECTS 2024 - 27	FINANCIAL HEALTH	ECONOMIC GROWTH AND COMMUNITY DEVELOPMENT	NATURAL RESOURCES	EXCEPTIONAL QUALITY OF LIFE	SAFE COMMUNITY	STRONG DISTINCT NEIGHBORHOODS	CITY/UNIVERSITY SYNERGY	GOVERNMENT PERFORMANCE
KEY INITIATIVES	1. NEW FINANCIAL SOFTWARE PLATFORM 2. SAFETY FORCES OVERTIME REDUCTION PLAN 3. GENERAL FUND AND WEST SIDE FIRE LEVIES RENEWED (2024-25) 4. OBTAIN EXTERNAL FUNDING FOR UTILITY PROJECTS 5. COMPLETE THE DOWNTOWN LED STREET LIGHTING STUDY/PLAN	1. EAST MAIN STREET PROJECT 2. SR43 RIVERBEND/ DAVEY/CITY/SCHOOL TRAFFIC IMPROVEMENT PROJECT 3. RIVER STREET / GOUGLER CORRIDOR IMPROVEMENT STUDY 4. CITY GATEWAY IMPROVEMENT PLAN 5. SUPPORT AND RECRUIT SENIOR HOUSING PROJECTS AND SERVICES (ONGOING)	1. CLIMATE ACTION PLAN EXECUTION 2. SUSTAINABILITY POSITION FULL TIME 3. MAIN STREET TO STOW STREET HIKE & BIKE TRAIL PROJECT CONSTRUCTION 4. MIDDLEBURY TO RIVERBEND HIKE & BIKE TRAIL CONNECTOR PLAN 5. SECURE LONG TERM RAW WATER WELL CAPACITY 6. UPGRADE WATER RECLAMATION PLANT DIGERSTER AND CLARIFIER TO ENSURE CLEAN EFFLUENT WATER QUALITY 7. REPLACE SEWER LINE ADJACENT TO CUYAHOGA RIVER 8. CONTINUE TO IMPLEMENT ENERGY EFFICIENCY UPGRADES	1. SENIOR COMMUNITY CENTER ANALYSIS 2. SR261 TRAILS/ PEDESTRIAN/BIKE IMPROVEMENT PLAN 3. PARKS & REC MASTER PLAN UPDATE COMPLETED 4. SR59 CITY PARTA KSU/ TOWNSHIP CORRIDOR IMPROVEMENT PROJECT 5. EAST MAIN STREET PROJECT	1. CITY PUBLIC SAFETY TRAINING CENTER PLAN 2. EAST MAIN STREET PROJECT 3. FIRE STATION LOCATION STUDY 4. PARAMEDICINE FULL TIME 5. SAFE ROUTES TO SCHOOLS PLAN ADOPTED	1. KSU/CITY AFFORDABLE HOUSING INCENTIVE 2. MANAGE THE RENTAL LICENSING PROGRAM (ONGOING) 3. ADVOCATE STRATEGIC HOUSING REDEVELOPMENT (FROM HOUSING STUDY) (ONGOING)	1. JOINT AFFORDABLE HOUSING INCENTIVE 2. SUSTAINABLE FUNDING FOR ICE RINK 3. NEW KSU ART PARK AT WILLOW & HAYMAKER 4. NEW COLLEGE OF BUSINESS ADMINISTRATION OPENS ON EAST MAIN STREET 5. EAST MAIN STREET PROJECT	1. NEW CITY HALL OPERATIONAL 2. COMMUNITY ENGAGEMENT COORDINATOR FULL TIME 3. HIRE 2 ND IT TECH SUPPORT POSITION 4. EXPAND PARTICIPATION IN AREA JOB FAIRS 5. IMPROVE CITY'S COMPETITIVENESS IN RECRUITMENT AND RETENTION

NOTES



CITY OF KENT, OHIO

DEPARTMENT OF COMMUNITY DEVELOPMENT

DATE: March 28, 2023
TO: Dave Ruller, City Manager
FROM: Bridget Susel, Community Development Director *BS*
RE: Continuation of Davey Tree Enterprise Zone Agreement

The City of Kent executed an Enterprise Zone (EZ) agreement with the Davey Tree Expert Company in January of 2021 for the construction of a third wing addition at its corporate campus. The project is now complete and although the Portage County Auditor's office has only partially assessed the value of the improvement, the EZ agreement is considered active and the Tax Incentive Review Council (TIRC) is required to review it at its annual meeting and make a recommendation to Council to continue, amend, or discontinue the agreement. The TIRC met on March 8th and voted unanimously to recommend to Council that the EZ agreement be continued.

I am respectfully requesting time at the April 5, 2023 Council Committee meeting to present the TIRC recommendation to members of Council and to request, with emergency, authorization to continue the Davey Tree Expert Company Enterprise Zone agreement.

Please let me know if you need any additional information in order to include this item on the agenda.

Thank you.

Attachment

Cc: Amy Wilkens, Clerk of Council
Hope Jones, Law Director
Eric Helmstedter, Interim Economic Development Director
2022 CRA, TIRC and TIF Annual Report Files
Davey Tree Expert Co. EZ Agreement File

**City of Kent
Tax Incentive Review Council (TIRC)
Minutes for March 8, 2023 Meeting**

Members Present:

Diana Fierle
Michelle Hartman
Tom Wilke
Bridget Susel
George Joseph
Matthew Adelman

Staff:

Brad Ehrhart, Portage Development Board
Eric Helmstedter, Interim Economic Development Director
Kim Brown, Administrative Assistant, City of Kent

Mr. Wilke called the meeting to order at 2:00.

1. Approval of Tax Incentive Review Council Meeting Minutes

MOTION: Mr. Joseph moved to approve the March 9, 2022 Tax Incentive Review Council Meeting Minutes as presented. Ms. Hartman seconded the motion. The motion carried 6-0.

2. Review of Royal Cleaners

Mr. Wilke reviewed the schedule of all the property tax exemptions and their agreement expiration dates as provided by Mr. Adelman. He stated that this is the last year for the agreement with Royal Cleaners and their property taxes will increase by \$2,539 in 2023. Mr. Wilke reviewed the performance report for Royal Cleaners for their seventh and final year. He stated that no action is required for the Royal Cleaners CRA as their agreement is complete. He stated that for various reasons including due to COVID, they were unable to consistently meet the employment commitment. He noted that what the City did get was an improved façade on West Main St.

3. Review of Kent Mazda CRA Agreement

Mr. Wilke stated that Kent Mazda renovation/expansion agreement is off to a good start for their first year as they had committed to create 10 new job and retain 19 by the end of the third year and to date, they have already created 16 new jobs while retaining the existing 19. He stated that the agreed retained payroll of \$1,048,000 is currently at \$1,236,000, which is well ahead of the agreement. He stated that while the new annual payroll hasn't yet reached the agreed upon commitment due to new employees only working a partial year, they are well on their way. He stated that they made the property investment that they committed to, and everything looks good for the first year. He stated that they received a property tax exemption of \$13,850 while still paying property taxes of \$39,215, which is an increase from the prior year.

MOTION: Ms. Hartman moved to continue the agreement for Kent Mazda. Ms. Fierle seconded the motion. The motion carried 6-0.

4. Review of Davey Tree Expert Co. Enterprise Zone Agreement

Ms. Fierle stated that Davey Tree has retained the 410 jobs as agreed. She stated that the total payroll for the retained jobs is \$31,505,432. She stated that they committed to create 35 new jobs and to date they have created 27 for a total of 437 employees and \$34,459,701 total payroll in Kent; there are 227 jobs at the N. Mantua St. site. She added that they are well over the agreed upon payroll for new jobs and have also exceeded investment commitment by \$841,270. She stated that she feels that they are very much in compliance.

MOTION: Mr. Wilke moved to continue Enterprise Zone Agreement for Davey Tree Expert Co. Ms. Hartman seconded the motion. The motion carried 6-0.

5. Review of TIF

Mr. Wilke presented the report prepared by Rhonda Hall, Finance Director for the City of Kent, who was not in attendance. He stated that the valuations and payments for 2022 are virtually the same as 2021.

Ms. Susel stated that there has been movement by the Foundation for the KSU Hotel and Conference Center to seek a Board of Revision submission and the City and the School are working with outside legal counsel to represent them during this process. She explained that the Foundation is seeking a reduction in valuation based on operations and not valuation.

Mr. Adelman stated that it has not been scheduled for the BOR as of yet as the details are still being negotiated.

Ms. Susel stated that according to legal counsel, there may be more discussions in April or May. She further explained how the reduction of the PILOT payments would affect the bond debt payments as well as the property tax share that is paid to the school.

MOTION: **Ms. Hartman moved that the TIF is operating as intended. Mr. Wilke seconded the motion. The motion carried 6-0.**

6. Other Business

Mr. Wilke shared a list of upcoming projects in 2023:

CRA I:

- Bell Tower Brewing Co. – 310 Park Ave.
- Bar Lucci / Cloud 9 – 257 N. Water St.
- Each + Every – 156 N. Water St.
- Kent Flash Storage – 816 W. Main St.

Mr. Wilke explained none of these projects will have significant tax exemption associated with them. He stated that there are two large CRA I projects that will have large property tax exemptions when complete: the Hasawi Building and the West End Apartments that will be constructed next to the Hasawi Building.

Ms. Susel stated that most of the CRAs are fairly de minimis as many are not having substantive expansion or new construction so the new valuation adjustment will be minimal with the exception of Hasawi's and the West End Apartments. She stated that the Kent Stage may also be applying for a CRA, which will also not be a significant exemption. She stated that she explains to the applicants that their valuation may not change much if the renovations do not change the footprint of their structure, which equates to a smaller exemption.

7. Adjournment

MOTION: **Ms. Hartman moved to adjourn the meeting. Ms. Fierle seconded the motion. The motion carried 6-0**

The meeting adjourned at 2:22.



CITY OF KENT, OHIO
DEPARTMENT OF BUDGET AND FINANCE
Rhonda C. Hall, CPA, Director

To: Dave Ruller, City Manager
From: Rhonda C. Hall, CPA, Director of Budget and Finance
Date: March 28, 2023
Re: FY2023 Appropriation Amendment #2

The following appropriation amendments for the February Council Committee Agenda are hereby requested:

Fund 001 – General

Increase	\$	1,000	Health / Other (O&M) – Re-appropriate for the PEP Grant per J. Seidel 2/15/2023 memo.
Increase		25,000	Health / Other (O&M) – Re-appropriate for the EPA Grant per J. Seidel 2/20/2023 memo.
Increase		159,062	Health / Other (O&M) – Re-appropriate for the VISTA Grant per J. Seidel 2/20/2023 memo.
Increase		30,000	IT / Other (O&M) – Appropriate funds for the renewal of Gsuite licenses per N. Cecil, 2/15/2023 memo.
Increase		1,000	Council / Other (O&M) – Appropriate funds for the expenditures related to the Flag Committee per A. Wilkens, 2/24/2023 memo.
Increase		75	Health / Other (O&M) – Appropriate additional funds to cover the increased cost of Property and Casualty Insurance per R. Hall, 1/26/2023 memo.
Increase		183	Comm Devlp / Other (O&M) – Appropriate additional funds to cover the increased cost of Property and Casualty Insurance per R. Hall, 1/26/2023 memo.
Increase		297	Service Adm / Other (O&M) – Appropriate additional funds to cover the increased cost of Property and Casualty Insurance per R. Hall, 1/26/2023 memo.
Increase		50	Finance / Other (O&M) – Appropriate additional funds to cover the increased cost of Property and Casualty Insurance per R. Hall, 1/26/2023 memo.
Increase		2,765	IT / Other (O&M) – Appropriate additional funds to cover the increased cost of Property and Casualty Insurance per R. Hall, 1/26/2023 memo.

Fund 102 –S.C.M.R.

Increase	\$	32,000	SCMR / Capital – Appropriate additional funds to cover the additional cost of the Ford F550 w/plow per G.Labajetta, 3/14/2023 memo.
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Fund 106 – Parks & Recreation

Increase	\$	675	P&R / Other (O&M) – Appropriate additional funds to cover the increased cost of Property and Casualty Insurance per R. Hall, 1/26/2023 memo.
Increase		3,703	P&R / Other (O&M) – Re-appropriate for the replacement of appliances in the facilities per A. Manley, 2/14/2023 memo.

Continued**Fund 124 – Income Tax Safety**

Increase	\$ 4,000	Income Tax Safety/Police Dept/ Other (O&M) – Appropriate additional funds to cover the increased cost of Property and Casualty Insurance per R. Hall, 1/26/2023 memo.
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Fund 128 – Fire and EMS

Increase	\$ 2,410	Fire & EMS/ Other (O&M) – Appropriate additional funds to cover the increased cost of Property and Casualty Insurance per R. Hall, 1/26/2023 memo.
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Fund 138 – ARPA

Increase	\$ (76,500)	ARPA/Personnel & Benefits – Reduce appropriation for the over appropriation amount of the 2023 bonuses paid, per R. Hall.
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Fund 201 – Water

Increase	\$ 5,080	Water / Other (O&M) – Appropriate additional funds to cover the increased cost of Property and Casualty Insurance per R. Hall, 1/26/2023 memo.
Increase	300,000	Capital / SVC – Capital Facilities – Appropriate additional funds for the Majors/Stinaff/Cuyahoga Waterline Project due to inflation and expanded scope of the project per J. Bowling 3/16/2023 memo.
Decrease	(300,000)	Service / WRF / Capital – Reduce appropriations for 2023 based on the projects current schedule per J. Bowling 3/16/2023 memo.

Fund 202 – Sewer

Increase	\$ 6,250	Sewer / Other (O&M) – Appropriate additional funds to cover the increased cost of Property and Casualty Insurance per R. Hall, 1/26/2023 memo.
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Fund 205 – Solid Waste

Increase	\$ 200	Solid Waste / Other (O&M) – Appropriate additional funds to cover the increased cost of Property and Casualty Insurance per R. Hall, 1/26/2023 memo.
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Fund 208 – Storm Water

Increase	\$ 25	Storm Water / Other (O&M) – Appropriate additional funds to cover the increased cost of Property and Casualty Insurance per R. Hall, 1/26/2023 memo.
Increase	350,000	Capital / SVS – Capital Facilities – Appropriate additional funds for the Majors/Stinaff/Cuyahoga Waterline Project due to inflatAppropriate additional funds for the Majors/Stinaff/Cuyahoga Waterline Project due to inflation and expanded scope of the project per J. Bowling 3/16/2023 memo.

Fund 301 – Capital Improvements

Increase	\$ 35,000	Capital / SVC – Capital Facilities – Appropriate funds for the replacement of the Downtown Digital Sign per N. Cecil 2/21/23 memo.
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KENT CITY HEALTH DEPARTMENT

201-G EAST ERIE STREET, KENT, OHIO 44240 (330) 678-8109 FAX (330) 678-2082

MEMO: Public Entities Pool Grant
TO: Rhonda Hall, Director Budget and Finance
DATE: 2/15/23
FROM: Joan C. Seidel Health Commissioner

To address a safety concern both Information Technology (IT) and the Health Department (HD) have assessed the need for panic buttons at the Health Department front desk. The cost of the installation was quoted at \$1,886.00. Because IT had identified the need, unaware to the HD, IT had already budgeted the total cost of the project. Working with our Insurance Company, the HD was made aware of a \$1,000.00 grant which could be placed toward this project. We would like to use this grant, if awarded to offset a portion of this cost.

I request an appropriation of \$1,000.00 from 001-02-520-201-7390 to the IT department funds.

Respectfully,
Joan C. Seidel



KENT CITY HEALTH DEPARTMENT

414 E. MAIN ST., P.O. BOX 5192, KENT, OHIO 44240 (330) 678-8109 FAX (330) 678-2082

HEALTH DEPARTMENT ENVIRONMENTAL PROTECTION AGENCY (EPA) GRANT OPPORTUNITY 2023 & REQUEST FOR APPROPRIATIONS

The Health Department has annually participated in the EPA grant for many years. The purpose of the grant is to reduce risk from West Nile Virus and other vector borne diseases through treating larva and adult (female) mosquitos. The opportunity to learn about Public Health is also afforded by this grant in the allowable means to hire interns. This grant is typically awarded in April.

I respectfully ask for approval to accept this grant for 2023 and appropriate the money to following lines:

\$15,000.00 to 001-02-520-201-7420 for equipment and supplies

\$10,000.00 to 001-02-520-201-7340 for Ryan Staffing

Total award not to exceed \$25,000.00.

Thank you for your consideration,

Joan Seidel MA, BSN, RN, FAPIC, CIC
Health Commissioner



KENT CITY HEALTH DEPARTMENT

414 E. MAIN ST., P.O. BOX 5192, KENT, OHIO 44240 (330) 678-8109 FAX (330) 678-2082

HEALTH DEPARTMENT VISTA GRANT OPPORTUNITY 2023 & REQUEST FOR APPROPRIATIONS

The Health Department has followed up on its plan to apply for a VISTA Grant. We were notified we were awarded \$159,062.00. This grant will be used to hire individuals to gain experience in local public health. The Grant will cover hourly wage as well as insurance costs and equipment such as computers so they will have the necessary resources.

I respectfully ask for approval to accept this grant and appropriate the money, which will be lump sum to line 001-02-520-201-7390.

Total award not to exceed \$159,062.00.

Thank you for your consideration,

Joan Seidel MA, BSN, RN, FAPIC, CIC
Health Commissioner



CITY OF KENT, OHIO

Information Technologies Department Memorandum

To: Rhonda Hall
From: Nicholas Cecil, IT & Communications Manager
Date: 2/15/2023
Re: GSuite 2023 Renewal

Rhonda,

I am requesting the appropriation of \$30,000 for the renewal of the GSuite licenses. There are still too many ancillary components connected to this system to safely shut it down at this time. Funds will need to be allocated to 001-09-570-728.7390.

Thank you,
Nicholas Cecil



CITY OF KENT

CLERK OF COUNCIL ■ 301 S. DEPEYSTER STREET ■ KENT, OHIO 44240 ■ 330-678-8007

DATE: February 24, 2023
TO: Rhonda Hall, Budget & Finance Director
FROM: Amy Wilkens, Clerk of Council
RE: Appropriation Request: 2023 City Flag Committee Items

At the December 2022 Council Committee Meetings, the City Flag Commission presented its next steps in developing the City's new flag which included rolling out prototypes to the public for input. City Council approved to provide funds to the Committee to purchase 3 flags, posters, posterboard, flag poles and easels to display at the Kent Free Library.

Flag Prototypes: \$400.84
Copy Print Order: \$415.10
Easels: \$37.98
Flag poles: \$89.87

I am respectfully requesting an additional \$1,000 be appropriated to the City Council's Operating Materials line (001-08-570-701-7420) to fund these items.

Please let me know if you need any additional information in order to include this with your appropriations request submitted for consideration by Council at the April 5, 2023 Committee meeting.

Thank you,

Amy Wilkens

CC: Mayor Fiala
Brian Huff, Controller

301 S. Depeyster Street ● Kent, Ohio 44240 ● 330.678.8007 ● www.kentohio.org ●



CITY OF KENT, OHIO
DEPARTMENT OF BUDGET AND FINANCE
Rhonda C. Hall, CPA, Director

To: Dave Ruller, City Manager
From: Rhonda C. Hall, CPA, Director of Budget and Finance
Date: January 26, 2023
Re: FY2023 Insurance Coverage

Dave,

The insurance rates for our property and casualty insurance came in higher than what was originally budgeted. Attached to the memo is a sheet showing which funds/department need to be increased.

Please let me know if you need anything further.

Thank you.

A handwritten signature in blue ink that reads "Rhonda Hall".

	Account	Total	Sutton	Love's	
Health	001.02.520.201.7360	75.00 \$0.00		75.00	
CD	001.04.540.401.7360	\$181.00		\$181.00	
BLDG	001.04.540.402.7360	\$0.00			
EcDev	001.04.540.410.7360	\$0.00			
CM ShadeTr	001.05.560.405.7360	\$0.00			
ServAdm	001.05.570.710.7360	\$297.00	\$297.00		
Eng	001.05.570.711.7360	\$0.00			
Law	001.06.570.707.7360	\$0.00			
Finance	001.07.570.708.7360	\$50.00	\$50.00		
Council	001.08.570.701.7360	\$0.00			
CtyMgr	001.09.570.704.7360	\$0.00			
HR	001.09.570.705.7360	\$0.00			
IT	001.09.570.728.7360	\$2,765.00	\$2,765.00		
Civil	001.10.570.706.7360	\$0.00			
Westside	101.01.510.108.7360	\$0.00			
CM	102.05.560.601.7360	\$0.00			
VM	102.05.560.602.7360	\$0.00			
Parks	106.03.530.301.7360	\$675.00		\$675.00	
TAX	116.07.570.709.7360	\$0.00			
Police	124.01.510.102.7360	4000.00 \$0.00		\$4000.00	
CDBG	126.04.540.401.7360	\$0.00			
Fire	128.01.510.108.7360	\$2,407.00		\$2,407.00	
FireComSer	128.01.510.109.7360	\$0.00			
FireConfSpc	128.01.510.112.7360	\$0.00			
Water	201.05.550.501.7360	\$3,645.00		\$3,645.00	
CM	201.05.550.605.7360	\$0.00			
Finance	201.07.550.724.7360	\$50.00	\$50.00		
IT	201.07.570.728.7360	\$1,383.00	\$1,383.00		
Water Rec	202.05.550.503.7360	\$4,818.00		\$4,818.00	
CM	202.05.550.605.7360	\$0.00			
Finance	202.07.550.724.7360	\$50.00	\$50.00		
IT	202.07.570.728.7360	\$1,382.00	\$1,382.00		
Finance-Util	204.07.550.708.7360	\$0.00			
ServAdm	205.05.570.710.7360	\$50.00	\$50.00		
Finance	205.07.550.724.7360	\$148.00		\$148.00	
ServAdm	208.05.570.710.7360	\$24.00	\$24.00		
		\$17,925.00	\$6,051.00	\$11,874.00	
		22,000.00		15,949	

CITY OF KENT
DEPARTMENT OF PUBLIC SERVICE
CENTRAL MAINTENANCE

MEMO

Date: 03/14/2023

To: Melanie Baker, Service Director
 Rhonda Hall, Budget & Finance Director

From: Gary Labajetta, Utilities Manager

RE: To follow up the memo from 01/09/23 regarding the purchase of a Ford F550 truck for Central Maintenance and the shortfall in funds for 102-560-601-7630, item 2022 CMD005. Our request to reappropriate funds from VM 102-560-602-7630, item 2021 KVM005.

The cost of the Ford F550 with plow set up is \$127,000. The budgeted amount for 2022 was \$95000. Which is a shortfall of \$32000.

The budgeted amount for VM's purchase of a Service Truck is \$80000. CM will require an amount of \$32000 to be reappropriated from VM's funds KVM005. As stated in original email the remaining balance in VM's 2021 KVM005 CIP line will be \$48000. Those funds will not be spent and another Service Truck for VM will be requested in a future Capital Budget.

The Ford F550 for CM was ordered /purchased on Monday 12/05/22. CM is awaiting delivery of the truck.

Thank you

Cc:

Central Maintenance
Brad McKay, Facilities Manager

Engineering
James Bowling, P.E., Deputy Service Director/Superintendent of Engineering

Service Administration
Melanie Baker
Sheri Chestnutwood, Administrative Assist
Cathy Wilson, Account Clerk
Rebecca Swauger, Account Clerk

file

memo

CITY OF KENT PARKS AND RECREATION DEPARTMENT

To: Rhonda Hall, Budget & Finance Director
From: Angela Manley, Parks & Recreation Director
Date: February 14, 2023
Re: Re-Appropriation Request

We would like to re-appropriate the amount listed below from the 2022 Budget to the same line item in the 2023 Budget for the purpose of replacing appliances in our facilities:

Account Line	Amount
106 530 301 7440	\$3,703.00

CITY OF KENT
DEPARTMENT OF PUBLIC SERVICE
DIVISION OF ENGINEERING

MEMO

TO: Rhonda Hall
Dave Ruller

FROM: Jim Bowling *JB*

DATE: March 16, 2023

RE: Appropriation Modification Request

The Service Department is requesting to modify the appropriations for the following projects:

Majors/Stinaff/Cuyahoga Waterline Replacement (2015CIP004):

We are requesting to appropriate \$300,000 from the Water Fund (Fund 201) and \$350,000 from the Storm Fund (Fund 208) to complete the project. The cause of the increase is twofold. First the scope of the storm water work was further refined to address existing drainage problems in the area. This work includes reducing the probability of roadway flooding at Majors Lane and ponding in front yards. The second reason for the cost increases is the recent spike in inflation. The latest opinion of probable construction costs included updated prices that accounted for inflation. The project is receiving \$395,000 in grants and no interest loans from the Ohio Public Works Commission and will replace the water systems location with the most frequent breaks. Therefore, it is still a high priority to be completed.

Proj #2015CIP004 Acct No. 201.05.550.502.7680
Proj #2015CIP004 Acct No. 208.05.550.508.7680

Well 12 Rehabilitation (2023WTP010):

We are requesting to reduce the appropriations from the Water Fund (Fund 201) for this project by \$300,000. This change is being requested to better reflect the project's current schedule. The design will be started in 2023, but the construction won't be initiated until 2024. Therefore, the appropriations for construction won't be needed until 2024.

Proj #2023WTP010 Acct No. 201.05.550.501.7680

The net appropriations requested based on the above is:

- Water Fund (201) - \$0
- Storm Fund (208) - \$350,000 increase

Please let me know if there are any questions.

c: Melanie Baker
Brian Huff
Rhonda Boyd
Cori Finney
John Ellison
Gary Labajetta
Cathy Wilson



CITY OF KENT, OHIO

Information Technologies Department Memorandum

To: Rhonda Hall
From: Nicholas Cecil, IT & Communications Manager
Date: 2/21/2023
Re: Downtown Digital Sign Replacement

Rhonda,

I am requesting the appropriation of \$35,000 for the replacement of the Downtown Digital Sign. The current sign is over 10 years old and is continuing to fail despite multiple service calls. Council has requested that this be replaced this calendar year. Funds will need to be allocated to 301-09-570-728.7630.

Thank you,
Nicholas Cecil

CITY OF KENT
DEPARTMENT OF PUBLIC SERVICE
DIVISION OF ENGINEERING

MEMO

TO: Dave Ruller
Amy Wilkens

FROM: Jim Bowling *JB*

DATE: March 20, 2023

RE: East Main Street Area Improvements – TID Funding Grant Application

The Service Department is requesting City Council's approval to submit a funding application for a **Transportation Improvement District (TID)** Grant for the East Main Street Area Improvements Project. TID Grants provide State of Ohio funding for transportation projects that promote economic development.

The East Main Street Area Improvements Project has currently received \$15.845 million in Federal/State funding from six different programs. We will be requesting \$0.5 million (maximum request allowable) from the TID program. The current project budget has recently increased due primarily to inflation and is now \$24 million. Success with this grant request will reduce the funding gap caused by the recent spike in inflation. We are currently pursuing other grant sources to fully fund the project.

The project recently completed the environmental phase and is currently in the detailed design and right-of-way acquisition phases. Construction is anticipated to begin in 2025.

Lastly, we are also requesting council's approval to execute the subsequent agreement, if successful.

C: Melanie Baker
Jon Giaquinto

Kent Police Department

MEMORANDUM

To: Kent City Council
Dave Ruller, City Manager
From: Chief Nicholas Shearer
Date: March 20, 2023
Subject: Grant Funding

This memorandum serves as a request for committee time to discuss a grant opportunity through the United States Department of Justice Office of Community-Oriented Policing Services. The COPS Hiring Program (CHP) offers communities the ability to apply for funding to hire new police officers for the purpose of community policing initiatives including school resource officers. I am requesting council approval to apply for a CHP grant to help fund one additional school resource officer. If awarded, there is a 25% local match requirement with a cap of \$125,000 over a three-year period. I have the support of Kent City Schools who agree to pay a portion of the remaining salary and benefits package for the additional officer for the local matching funds.